

# **U.S. Information Services Industry**

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INPUT



## Topics

- Economic impacts
- Technology trends
- U.S. information services industry

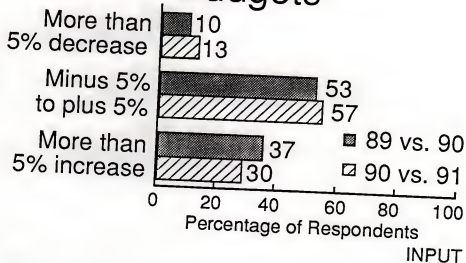
MS-16

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Notes



# Information Systems Budgets



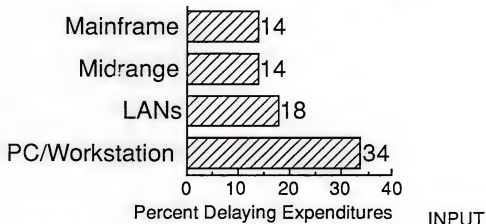
I-56

Notes

3/7/91



## 1991 Economic Impacts on Hardware Spending



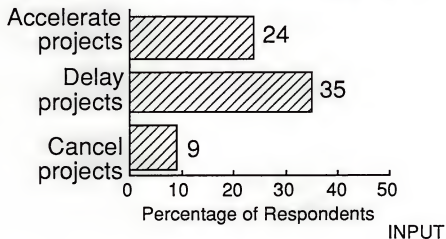
I-65

Notes





## Recessionary Impacts on Application Development



I-67

Notes



# Information Technology Implementation Trends

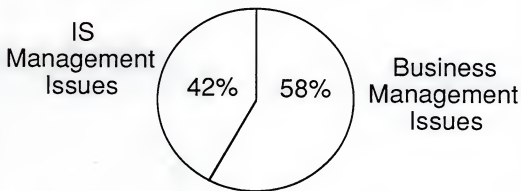
I-80

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# Technology Implementation IS vs. Business Inhibitors



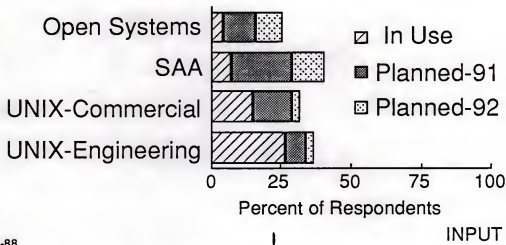
I-85

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Notes



## Technology Status and Timing Operating Systems/Architecture



I-88

Notes





## Major Vendors UNIX Commitment

	Before 1990	After 1990
NCR	High	Full
DEC	Low	High
Computer Assoc.	Low	High

SP-130

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Notes



## Major Vendors UNIX Commitment

	Before 1990	After 1990
Microsoft	Low	Medium
Unisys	Low	Medium

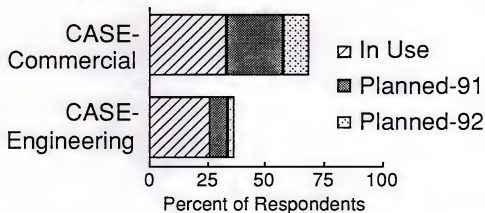
SP-131

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# Technology Status and Timing Application Development



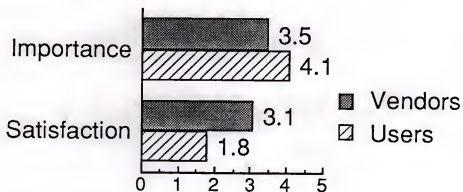
I-90

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Notes



## Case Standards



AD-58

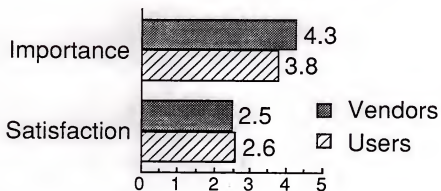
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# Re-engineering



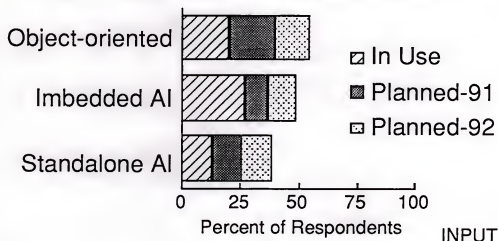
AD-59

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Notes



# Technology Status and Timing Application Development

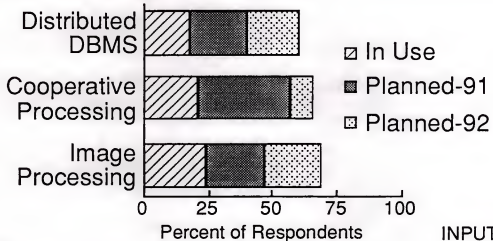


I-91

Notes



## Technology Status and Timing Operating Systems/Architecture



I-89

Notes



## SI Electronic Image Justification

Reason	Rank
Improved customer service	1
Improved records management	2
Personnel savings	3
Media storage savings	4
Space savings	5

SI-115

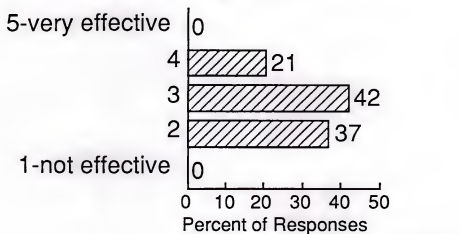
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Notes





## Effectiveness of Image Processing Systems

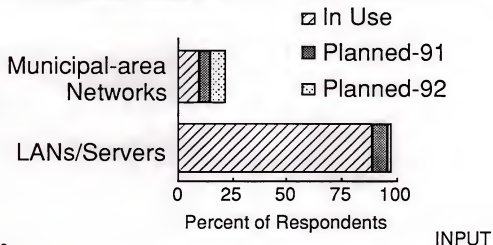


I-105

Notes



# Technology Status and Timing Networks/Communications

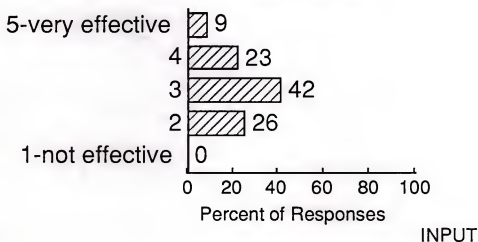


I-92

Notes



## Effectiveness of LAN Interconnections



I-98

Notes



## Systems Downsizing

- 52% implementing downsizing
- 20% planning or considering

I-66a

INPUT

Notes





# U.S. Information Services Market 1990-1995

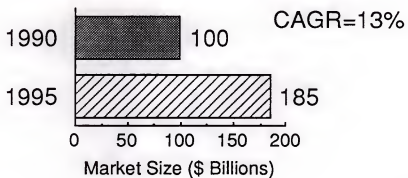
MS-17

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Notes



## U.S. Information Services Market, 1990-1995



MF-3

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Notes



# Systems Management

- Market of the 1990s
- Evolution and revolution
- Offerings to become mix of
  - Information technology
  - Professional expertise
  - Business execution

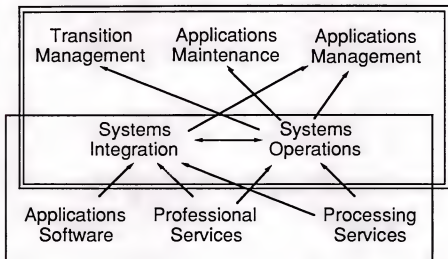
IS-36

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Notes



## Systems Management Opportunities



OU-21

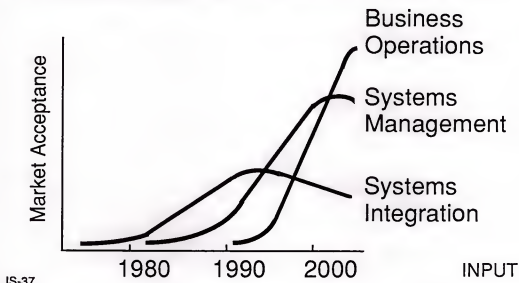
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Notes





## Outsourcing Market Waves



Notes



## Business Operations Market

- Potential market 2 to 5 times information systems expenditures
- Contractors will show reduction in overall costs of 25% or more

IS-38

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Notes



## Business Operations Examples

- Insurance claims processing
- Telephone company yellow pages operation
- Credit card operations
- Coupon processing for retailers
- Fulfillment for direct marketing

IS-39

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Notes



# Systems Operations (SO)

SO- 1

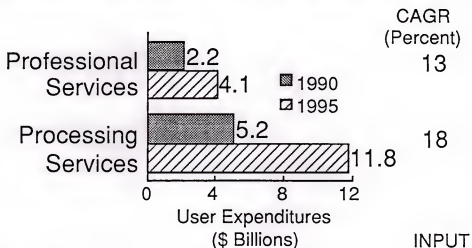
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Notes





# U.S. Systems Operations Market Forecast, 1990-1995

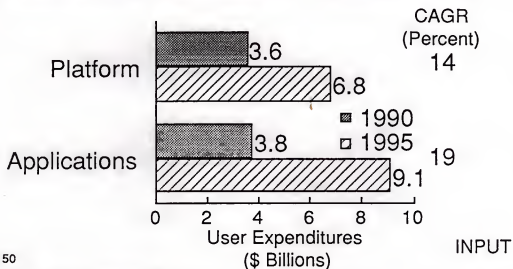


SO-20

Notes



## U.S. Systems Operations Market Forecast, 1990-1995



S0-150

### Notes



## Leading U.S. SO Vendors

Vendor	Market Share (Percent)
Electronic Data Systems	16
Computer Sciences Corp.	5
Systematics	3

SO- 25

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Notes



# Systems Integration

SI-1

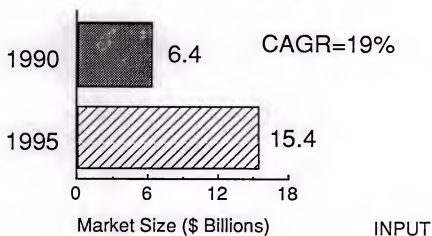
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Notes





## U.S. Systems Integration Market 1990-1995

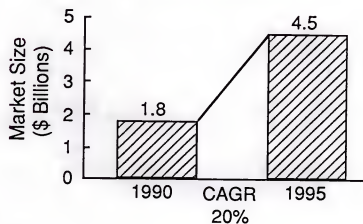


SI-8

Notes



## Network Integration Market 1990-1995



SI-15

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Notes



# Processing Services

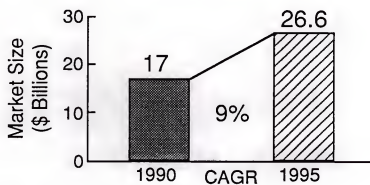
PC-1

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Notes



## U.S. Processing Services Market\*, 1990-1995



\*Without Systems Operations

PC-3

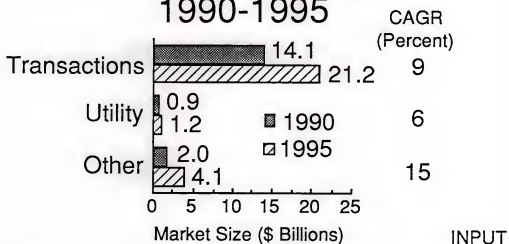
INPUT

Notes





# U.S. Processing Services Market by Submode 1990-1995



PC-4

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Notes



## Processing Services Driving Forces

- Concentration in core business
- Emphasis on productivity
- Vendor consolidation
- Lower-risk alternatives
- Staying with proven vendors



PC-13

Notes



## Processing Services Inhibitors

- Economy—short-term
- Micro/mini/WS solutions
- Price/performance disadvantage
- Market entry costs
- Market maturity



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PC-7

Notes



# Network Services

NS-1

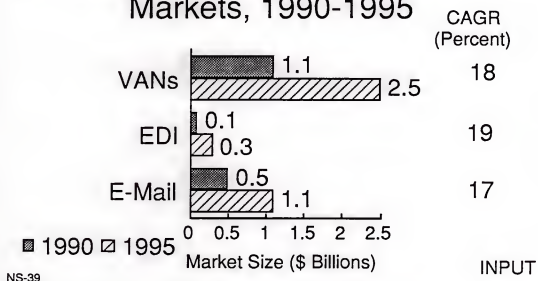
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Notes





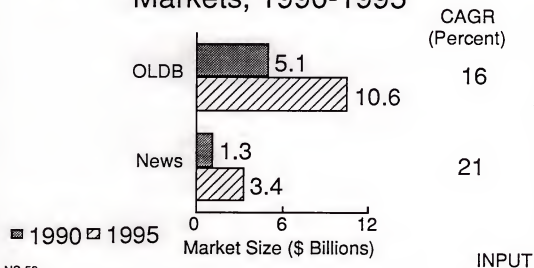
# U.S. Network Applications Services Markets, 1990-1995



Notes



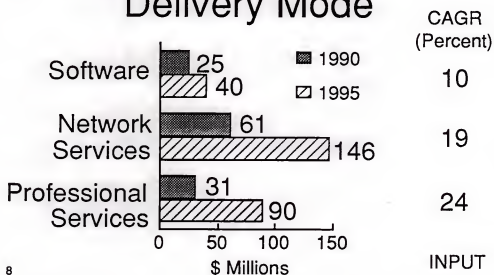
## U.S. Electronic Information Services Markets, 1990-1995



Notes



## EDI Market Growth by Delivery Mode



Notes



# EDI Input-Output Matrix

		<u>Buyers</u>			
		Auto	Apparel	Electronics	Aerospace
<u>Sellers</u>	Auto				
	Apparel				
	Electronics				
	Aerospace				

ED-14

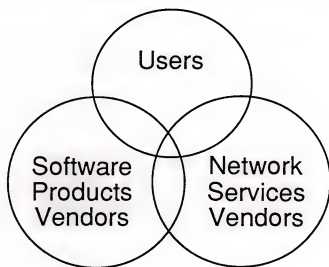
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Notes





## EDI Players Overlap



ED-13

INPUT

Notes



## The Network Will Become the System

- Implications for users
  - Nodes are almost equal in power
  - Telecommunications skills are vital
  - IS management at many nodes
  - More complex systems design

NS-13

INPUT

Notes



# Professional Services

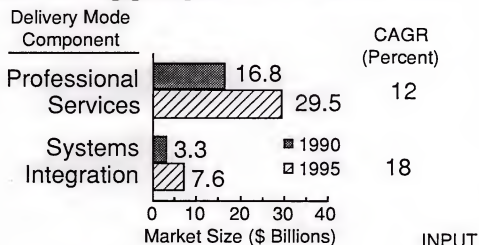
PF-1

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Notes



# U.S. Professional Services Market Aggregates, 1990-1995



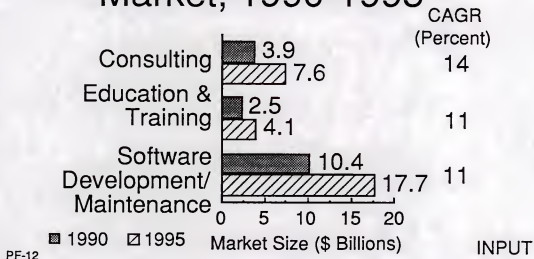
PF-13a

Notes





## U.S. Professional Services Market, 1990-1995



Notes

the 1990s, the number of people with a mental health problem has increased by 50% (Mental Health Foundation 2000).

There is a growing awareness of the need to address the needs of people with mental health problems, and the importance of providing them with appropriate services. The Mental Health Act 1983 was a landmark piece of legislation which introduced a new framework for the care of people with mental health problems. It set out the principles of care, and established the Mental Health Review Board, which is responsible for monitoring the care of people with mental health problems. The Act also introduced a new system of community care, which allows people with mental health problems to live in the community, rather than in a hospital.

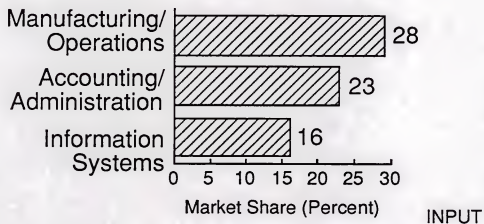
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## Professional Services Expenditures by Area

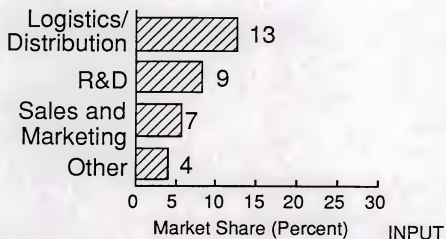


PF-14

Notes



## Professional Services Expenditures by Application Area



PF-15

Notes



# Software Products

SP-1

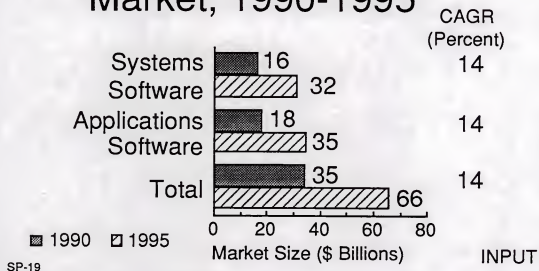
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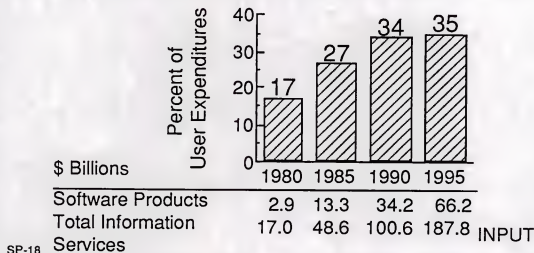
# U.S. Software Products Market, 1990-1995



Notes



## Software Products Portion of Information Services, 1980-1995



Notes



## Software Products Major Trends

- Downsizing—gathering speed
- Graphical user interfaces—windows
- Network integration—interoperability
- UNIX—major vendor momentum
- Reengineering—new focus for CASE

SP-132

INPUT

Notes



# Turnkey Systems/VARs

TS-1

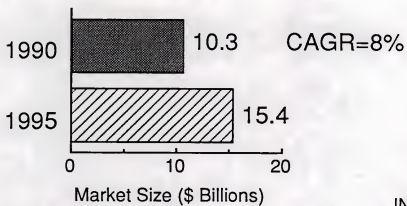
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Notes





## U.S. Turnkey Systems Market, 1990-1995



TS-10

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Notes



## Turnkey Systems Market Reduced Size

- Major vendors shifting to software
  - Interleaf
  - Metaphor

TS-30a

INPUT

Notes



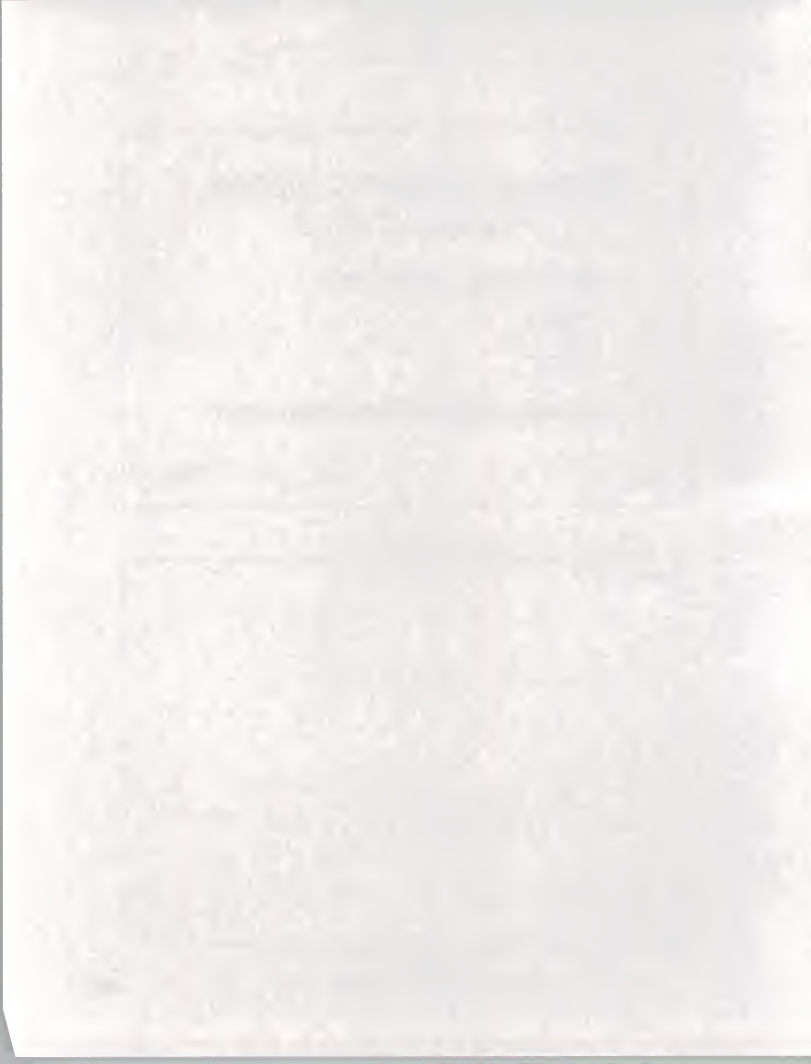
## Turnkey Systems Market Reduced Size

- Hardware sold direct
  - IBM
  - DEC
- Downsizing of hardware sold

TS-30b

INPUT

Notes



# Vendor Direction

CT-35

INPUT

Notes





## Vendor Direction—EDS

- Services based on technology and execution
  - Systems operations
  - Systems integration
  - Business operation
- Vertical focus—large companies

CT-36

INPUT

Notes



## Vendor Directions Computer Associates

- Slowdown in acquisitions
- CA90s—framework for development
- Major emphasis on UNIX

CT-37

INPUT

Notes



## Vendor Directions Microsoft

- Windows vs. OS/2
- Attention to UNIX
- Alliances beyond IBM
- Focus on LANs
- Professional services offerings

CT-38

INPUT

Notes



## Vendor Directions Andersen Consulting

- Services based on technology
  - Systems integration
  - Application management
  - Systems operations
- Software focus—CASE plus applications

CT-39

INPUT

Notes





# Conclusions

MS-18

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Notes



## Impact of Economic Slowdown (Short-Term)

	Change in Growth Rate
Professional Services	↓
Systems Integration	↓
Systems Operations	↑

INPUT

MF-14

Notes



## Impact of Economic Slowdown (Short-Term)

	Change in Growth Rate
Processing Services	—
Network Services	—
Software Products	↓
Turnkey Systems	↓

MF-13

INPUT

Notes



## U.S. IS Industry Conclusions

- Slower growth in near term
- Shift to broad-based services zones
- Large services vendors grow fastest
- Software products—turmoil continues

IS-40

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Notes





# **U.S. Information Services Industry**

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March ~~12~~, 1991

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Need slide also

(1)

# Topics

- Economic impacts
- Technology trends
- U.S. information services industry

MS-16

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Notes

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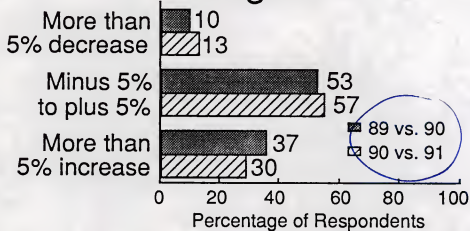
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# Information Systems Budgets



I-56

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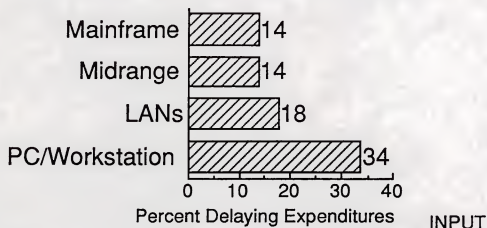
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## 1991 Economic Impacts on Hardware Spending



I-65

Notes

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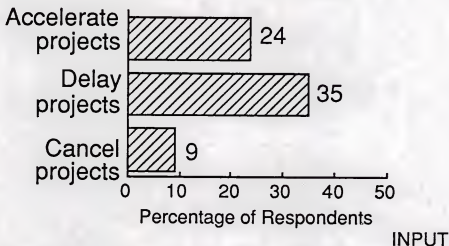
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## Recessionary Impacts on Application Development



I-67

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# Information Technology Implementation Trends

I-80

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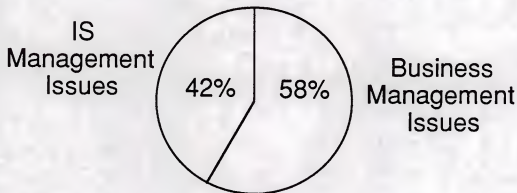


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# Technology Implementation IS vs. Business Inhibitors



I-85

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Notes

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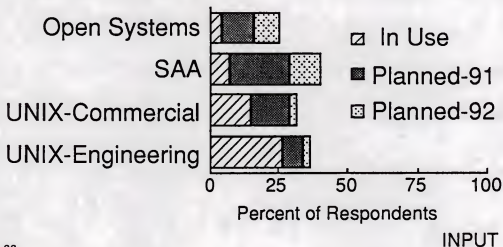


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# Technology Status and Timing Operating Systems/Architecture



I-88

Notes

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8

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## Major Vendors UNIX Commitment

	Before 1990	After 1990
NCR	High	Full
DEC	Low	High
Computer Assoc.	Low	High

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SP-134

130

Notes



## Major Vendors UNIX Commitment

	Before 1990	After 1990
Microsoft	Low	Medium
Unisys	Low	Medium

SP-1310

131

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Notes

3/7/91

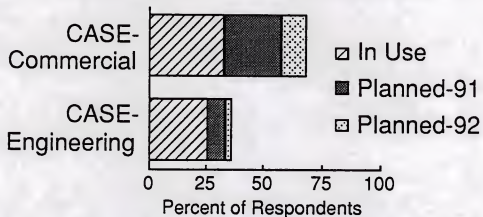


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## Technology Status and Timing Application Development



I-90

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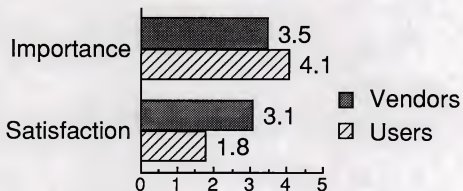


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## Case Standards



AD-58

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Notes

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12

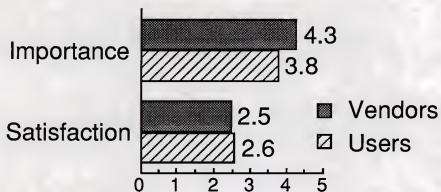
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# Re-engineering



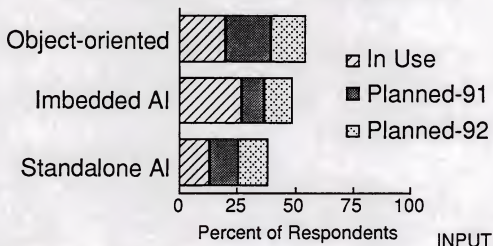
AD-59

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Notes



# Technology Status and Timing Application Development

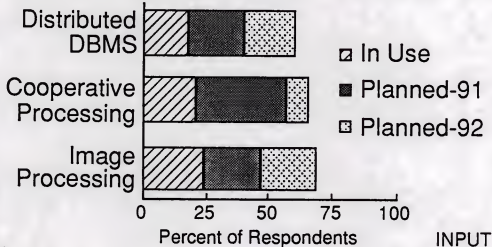


I-91

Notes



## Technology Status and Timing Operating Systems/Architecture



I-89

Notes

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15

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## Image Justification Factor

Reason	Rank
Improved customer service	1
Improved records management	2
Personnel savings	3
Media storage savings	4
Space savings	5

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IP-11

Notes

*SI Electronic Image Justification*

*like SI-115*

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16

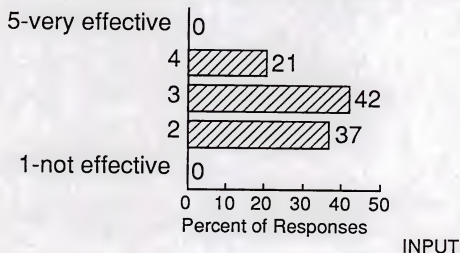
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## Effectiveness of Image Processing Systems



I-105

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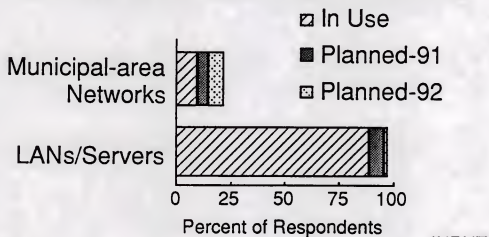
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## Technology Status and Timing Networks/Communications



I-92

Notes

3/1/91

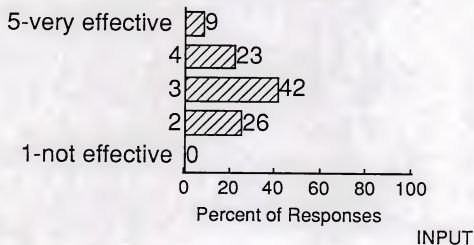
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## Effectiveness of LAN Interconnections



I-98

Notes

2/7/91

19

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# Systems Downsizing

- 52% implementing downsizing
- 20% planning or considering

I-66a

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Notes

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20

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# U.S. Information Services Market 1990-1995

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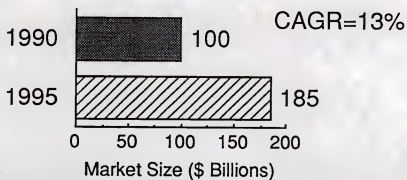
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## U.S. Information Services Market, 1990-1995



MF-3

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22

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# Systems Management

## Markets for the!

- Markets of the 1990s
- Evolution and Revolution
- Offerings to become mix of
  - Information Technology
  - Professional Expertise
  - Business <sup>Execution</sup> ~~Operations~~

IS - 39 36

1. Introduction

2. Objectives

3. Methodology

4. Results and Discussion

5. Conclusion

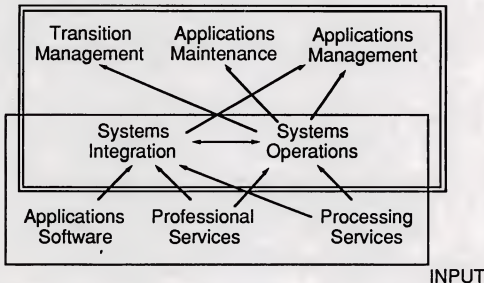
6. References

7. Appendix

8. Index

9. Summary

## Systems Management Opportunities



OU-21

Notes

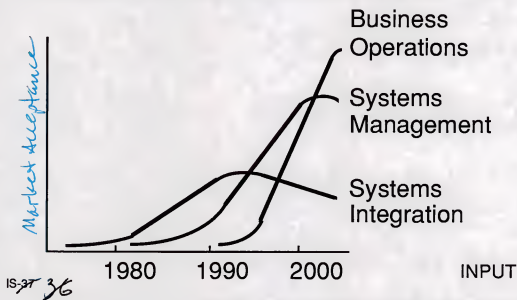
12/13/90

24





# Outsourcing Market Waves



37

Notes

3/7/91

25



## Business Operations Market

- Potential market 2 to 5 times information systems expenditures
- Contractors will show reduction in overall costs of 25% or more

IS-48

38

INPUT

38

Notes

26

25

## Business Operations Examples

- Insurance claims processing
- Telephone company yellow pages operation
- Credit card operations
- Coupon processing for retailers
- Fulfillment for direct marketing

INPUT

IS-41 38

39

Notes

27

3/7/91



(29) 50 - 1

(30) 50 - 150

(29) 50 - 20

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(31) 50 - 25

220

221

222

223



# Systems Integration

SI- 1

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Notes

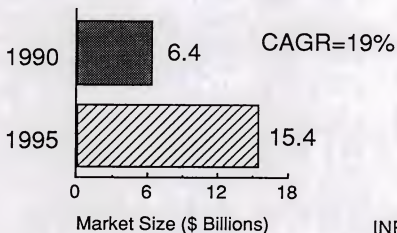
32

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## U.S. Systems Integration Market 1990-1995



SI-8

Notes

2/20/91

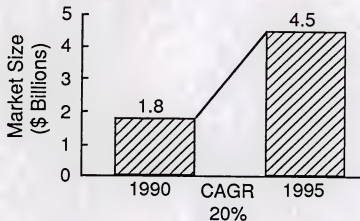
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## Network Integration Market 1990-1995



SI-15

INPUT

Notes

134



# Processing Services

PC-1

INPUT

Notes

35

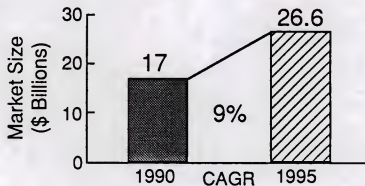
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## U.S. Processing Services Market\*, 1990-1995



\*Without Systems Operations

PC-3

INPUT

Notes

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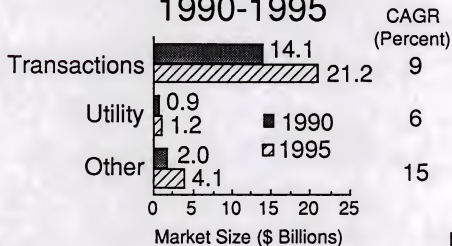
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# U.S. Processing Services Market by Submode 1990-1995



PC-4

INPUT

Notes



## Processing Services Driving Forces

- Concentration in core business
- Emphasis on productivity
- Vendor consolidation
- Lower-risk alternatives
- Staying with proven vendors



INPUT

PC-13

Notes

11

12

## Processing Services Inhibitors

- Economy—short-term
- Micro/mini/WS solutions
- Price/performance disadvantage
- Market entry costs
- Market maturity



INPUT

PC-7

Notes

3/4/91

139





# Network Services

INPUT  
MPRE-127

Notes

NS-1

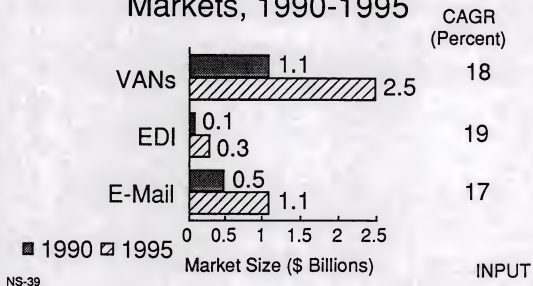
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# U.S. Network Applications Services Markets, 1990-1995



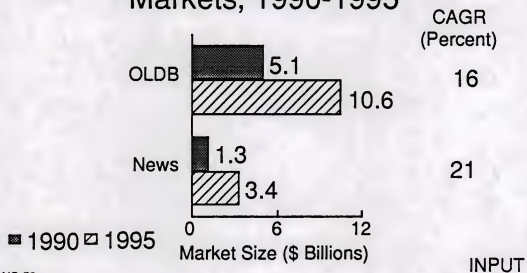
## Notes

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41



## U.S. Electronic Information Services Markets, 1990-1995



NS-53

Notes

3/4/91

42

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EDI

④3

ED-8

④4

ED-14

④5

ED-13

1891

1892

1893



## The Network Will Become the System

- Implications for users
  - Nodes are almost equal in power
  - Telecommunications skills are vital
  - IS management at many nodes
  - More complex systems design

INPUT  
MPRE-377

Notes

NS-13

46

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INPUT



# Professional Services

PF-1

INPUT

Notes

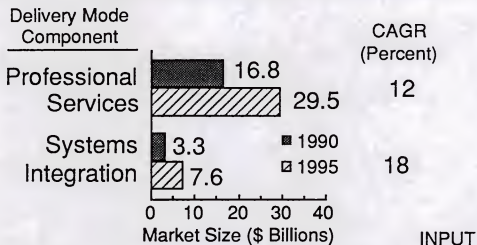
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# U.S. Professional Services Market Aggregates, 1990-1995



PF-13a

Notes

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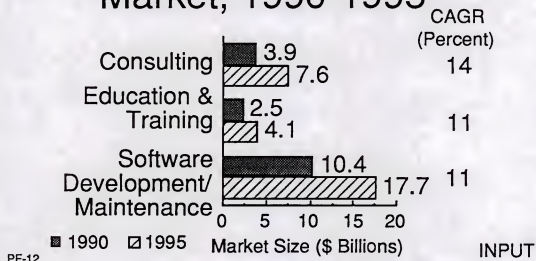
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# U.S. Professional Services Market, 1990-1995



Notes

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49

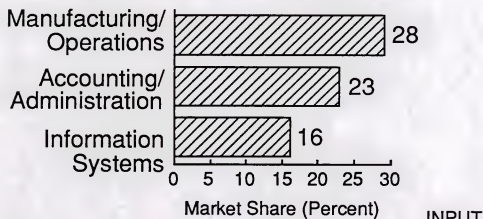
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## Professional Services Expenditures by Area



PF-14

Notes

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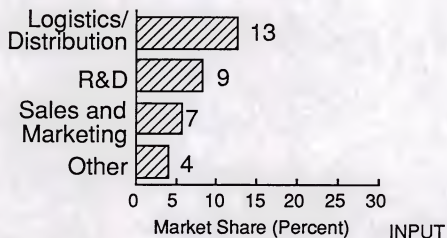
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## Professional Services Expenditures by Application Area



PF-15

Notes

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(51)

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# Software Products

Need new stuff

- Downsize

- Networking

- GUIs

- Microsoft

Windows

In each case

Not clear  
issue.

Vendor checks

Cost share but

What they are doing

What's happening!

INPUT  
MPRE-407

Notes

SP- 1

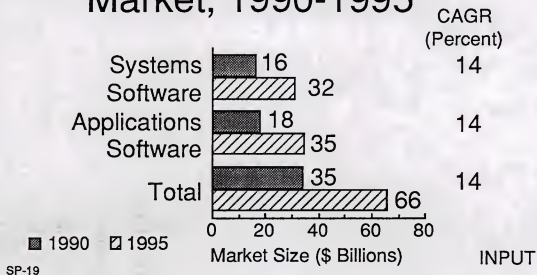
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# U.S. Software Products Market, 1990-1995



Notes

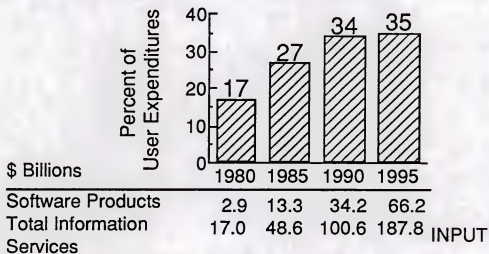
3/5/91

153





## Software Products Portion of Information Services, 1980-1995



SP-18

Notes

2/9/01

54

12

## Software Products Major Trends

- Downsizing—gathering speed
- Graphical user interfaces—windows
- Network integration—interoperability
- UNIX—major vendor momentum
- Reengineering—new focus for *PCASE*

SP-135 132

INPUT

Notes

3/7/91

55

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INPUT



TS

(56) TS-1

(57) TS-10

(58) 30a

(59) 30b

174

175

176

177

Verlos Verloren

60

CT -35

10/20/2020

TJ

52



# Vendor Direction

## EOS

~~• System Integration plus Systems Operations~~

• Services ~~based~~ based on technology  
and ~~first~~ execution

- Systems Operation

- Systems Integration

- Business Operations

• Vertical focus - large companies

CT - 36

(61)

10/10/10

10/10/10

10/10/10

10/10/10

10/10/10

10/10/10

10/10/10

10

10

# Vanderbilt Computer Associates

- Slow down in acquisitions
- CA90s - framework <sup>for development</sup> ~~for development~~
- Major emphasis on UNIX

CT-37

(62)

Walter H. H. H.  
H. H. H. H.

Walter H. H. H.  
H. H. H. H.

Walter H. H. H.  
H. H. H. H.

Walter H. H. H.  
H. H. H. H.

6d

# Vendor Directions

## Microsoft

- Windows vs OS/2
- Attention to UNIX
- Professional Services offerings
- ~~◦ Antitrust~~
- Alliances beyond IBM
- Focus on LANs

CT-38

63

10/10/10

10/10/10

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10/10/10

Vendor Direction

Onshore Consulting

- Service based on Technology
  - System Integration
  - Application Management
  - System Operation
- Software Focus - C/S & plus applications

CT-39

(64)







# Conclusions

MS-18

INPUT

Notes

65

3/7/91



## Impact of Economic Slowdown (Short-Term)

	Change in Growth Rate
Professional Services	↓
Systems Integration	↓
Systems Operations	↑

INPUT

MF-14

Notes

66

2/4/91



## Impact of Economic Slowdown (Short-Term)

	Change in Growth Rate
Processing Services	—
Network Services	—
Software Products	↓
Turnkey Systems	↓

INPUT

MF-13

Notes

67

2/4/91



# U. S. IT 5 Industries

## Conclusion

- Slower growth in rearmen
- Shift to broad based service growth
- ~~• Big medium grow~~
- Large Service Vendors grow fastest
- Software Products - ~~shifting leadership~~  
turmoil continues

15-40

Subject 2.2 7.11

Exercise

Exercise 1.1

Exercise 1.2

Exercise 1.3

Exercise 1.4

Exercise 1.5

12

88